

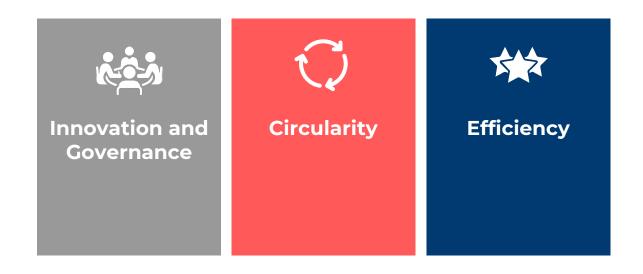


2024	Goals	
5.71% of total plastic	Increase in compostable plastic	
78%	Recycled content in cardboard	
2025	Goals	
14.4 t / 25.9%	Weight Reduction Gel Pack	





# **Strategic Issues**



#### **Innovation and Governance**

#### **Strategic Committee**

Group compromised of Procurement Management, Sales, Product Delovopment, and Sustainability.

**Annual** meeting whose purpose is to **define anual priorities** and **approve projects or initiatives** in the pipeline, in accordance with the strategic and technical requirements of the areas.

#### **Technical Committee**

Packaging Buyers, Product Development, Sustainability, and other areas or suppliers participate, depending on requirements.

Meeting three times a year to evaluate technical or innovative initiatives proposed by packaging suppliers and efficiency requests submitted by the various areas.

#### Collaboration

Shared spaces in a **seminar-style** format, where strategic suppliers present their **solutions**, **developments**, **or business lines** to internal collaborators from different areas. This opportunity allows for **mutual understanding of the needs and dynamics** of value chains, strengthening collaboration and generating new opportunities.

# **Efficiency**

## **Kilogram Optimization**

Search for efficiency in kilograms transported in tertiary packaging material.

## **Weight Reduction**

Reduction in weight, thickness, and/or quantity of packaging materials.

## **Improved Volumetric Utilization**

Optimization in pallets and/or containers to reduce idle space and maximize logistics efficiency.

## Circularity

### **Increase recycled content**

Promote recycled content in cardboard packaging through bidding processes and/or purchasing requirements.

#### **Material substitution**

Search for replacements for non-recyclable materials and/or the separation of materials incompatible with recycling.

# Increase recyclable and compostable packaging

Search for technically and economically viable alternatives using compostable and/or biodegradable materials.

# Following KPIs

Issues	Program	Following KPIs	<b>2025 Goals</b>
• •	Strategic Committee	Approved initiatives	1
	Technical Committee	Evaluated Initiatives	3
Innovation and Governance	Collaboration	Seminars	2
	Weight optimization	Initiatives raised	1
Since louite	Weight reduction	Initiatives raised	1
Circularity	Improves volumetric utilization	Initiatives raised	1
	Increased recycled content	% recycled in cardboard	80
Efficiency	Material substitution	Technical test card	1
	Increase in recyclable and compostable packaging	Packaging projects with third parties	2

